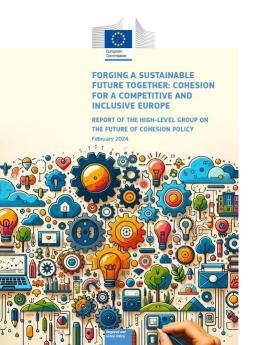
Forging a sustainable future together: Cohesion for a competitive and inclusive Europe

REPORT OF THE HIGH-LEVEL GROUP ON THE FUTURE OF COHESION POLICY

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The Report



Key questions driving the Report



Why?



What?



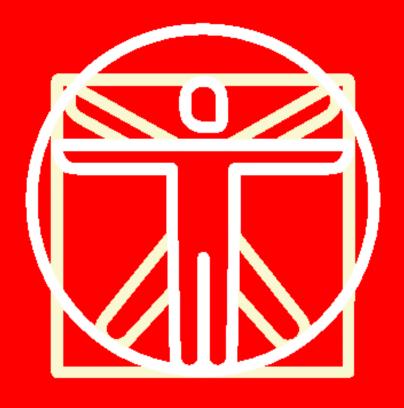
How?



With whom?



Enlargement



The policy

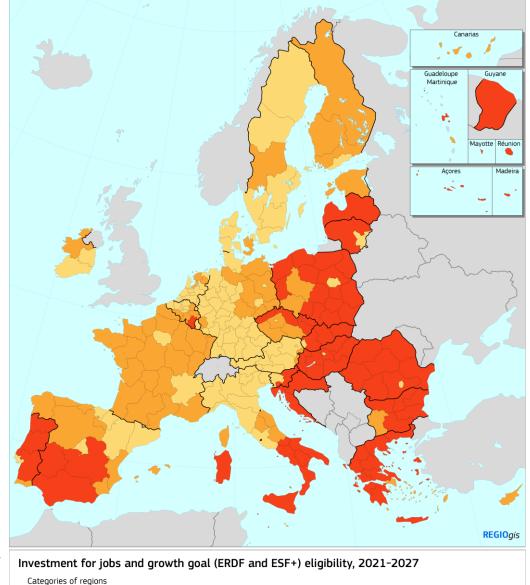
Cohesion policy

- Invested €1,040 billion between the 1989 reform and 2023
- €392 billion earmarked for 2021-2027

Results

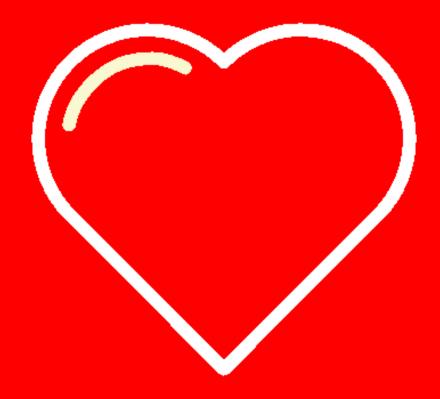
- Fundamental driver of social and economic progress
- Lifted many Europeans out of poverty
- Amazing catch-up, especially by post-2004
 Member States
- A policy that has been replicated across the world

	2000		2023	
	Population	% of EU	Population	% of EU
EU population living in less developed countries	106M	24.6	24M	5.4
EU population living in less developed regions	123M	28.8	120M	26.7

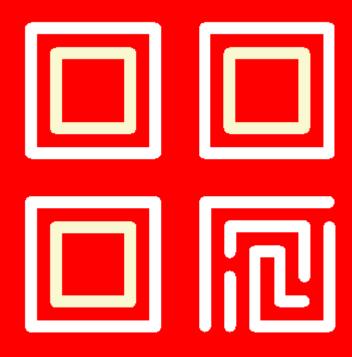




1.



Why do we need cohesion?

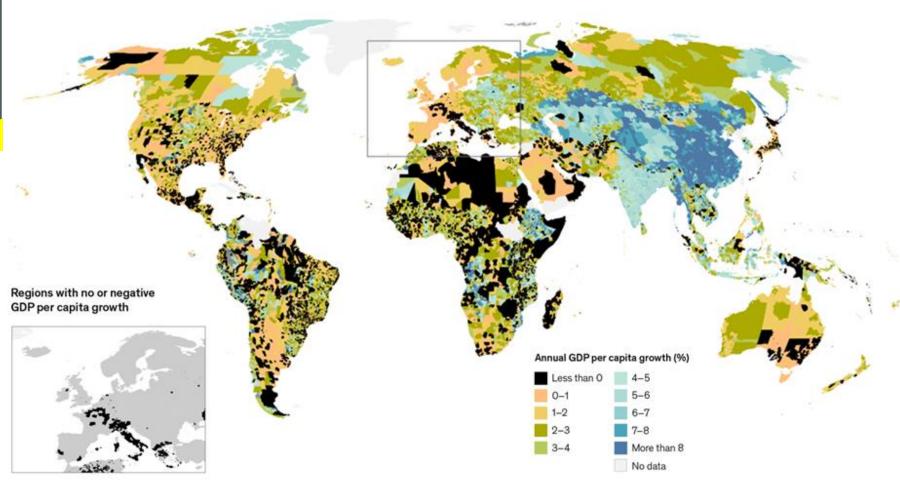


The challenges

1. Competitiveness

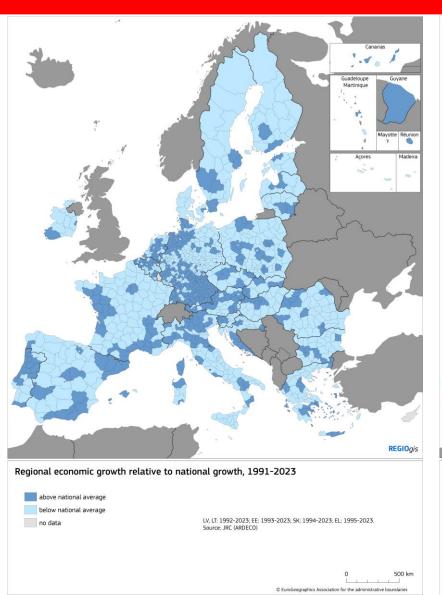
Growth in the last two decades (GDP per capita, 2000-2019)

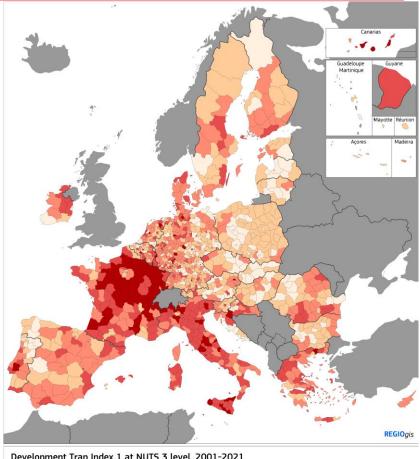
- EU economy was 25% of the world economy in 1991. By 2022 it was 17%
- 60 million EU citizens live in regions with GDP per capita lower than in 2000
- 75 in regions with nearzero growth
- One third of the EU
 population in places that have slowly fallen behind

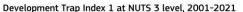


2. Polarisation

- **E**conomic growth increasingly concentrated in a few large urban areas
- Many regions falling into development traps
- Traps from which, in contrast to other parts of the world, escaping is challenging



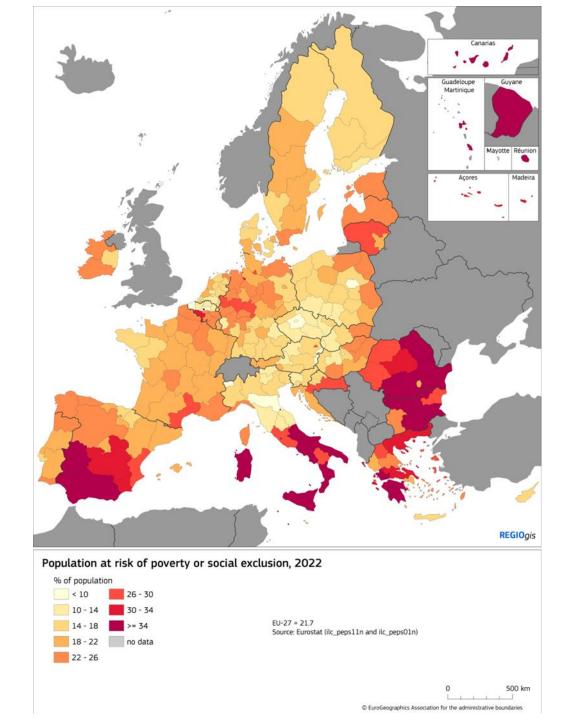






3. Lack of opportunities

- Serious pockets of lack of opportunities and barriers to inclusion
- Fundamentally affecting vulnerable groups: women, children, young and elderly people, people with disabilities, persons with low education, migrants, Roma people and other ethnic and religious minorities
- Population at risk of poverty or social exclusion often geographically concentrated in vulnerable regions but also in our most dynamic cities



4. Adapting to a turbulent global landscape



Geopolitical fragmentation, conflict, war



Deglobalisation, disruption of global value chains



Adaptation to automation, AI and robotisation

The risks

Economic risks



We need dynamic big cities



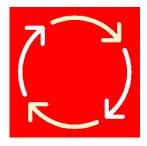
Migration can only go so far and has considerable costs



But big cities alone cannot do the trick: automatic stabilisers don't work



Not all large cities are dynamic and there is great potential in smaller places



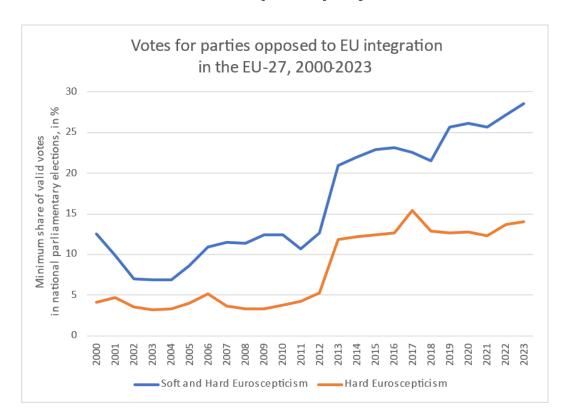
Spillovers are limited

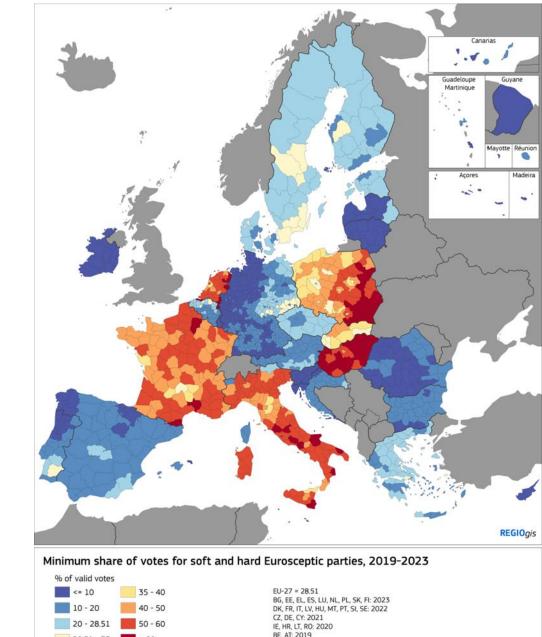


Europe needs to fire on all cylinders, using European talent to its full potential

Political risks

- Rise of discontent
- Disenfranchisement of large layers of the population
- Loss of faith in the European project





Source: DG REGIO based on EU-NED database, national administrative sources and Chapel Hill Expert Survey 2019

© EuroGeographics Association for the administrative boundaries

Risks to the fundamental EU values



Cohesion is the glue that binds all Europeans together

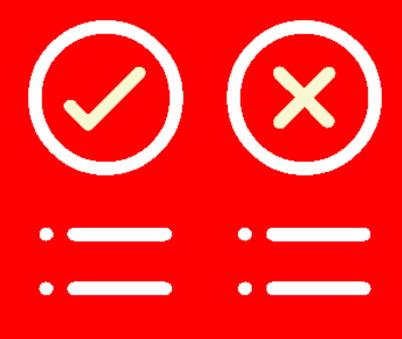


Cohesion promotes a shared sense of belonging (*Zusammenhalt*, Togetherness) and strengthens the European project



Cohesion ensures that no European is left behind

2.



What Cohesion Policy?

What should Cohesion Policy do?



Cohesion policy is a systemic and dynamic policy that taps into the EU's untapped economic potential, especially in less developed and vulnerable areas, enhancing development throughout the continent and encouraging the generation and diffusion of economic activity



A policy that promotes territorial fairness



A policy that addresses the main structural challenges of the EU: low development; long-term economic stagnation; and lack of opportunities across all regions.

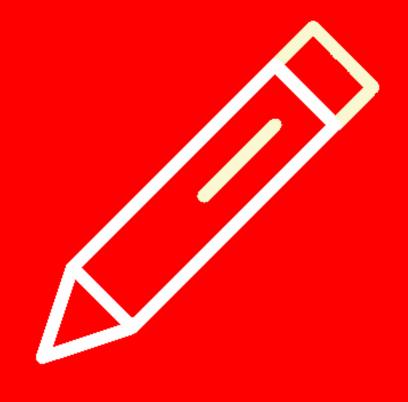


A policy that knows no borders and builds bridges across the EU's internal and external borders

A policy that tackles challenges head on

Challenge	Type of region	Intervention
Low development	Lagging behind	Improve infrastructure and other forms of productive capital, enhance education and upskilling, bolster institutional quality, develop local ecosystems capable of harnessing trade, FDI and Global Value Chains
Lack of economic dynamism	Development trap	Integrate education with upskilling and lifelong learning, drive innovation, improve institutional quality and address governance bottlenecks, target structural interventions to foster structural change and sustainable growth and jobs, mitigate the economic impact of internal and external borders, and prepare regions to withstand the shocks of changes in value chains, automation and Al
Lack of opportunities	Regions at Risk of Poverty & Social Exclusion	Invest in education and upskilling, provide early childhood education and care, implement effective labour market policies (including navigating the challenges from the adoption of digital technologies and automation), promote work-life balance, encourage active ageing, prioritise poverty reduction and social inclusion.

3.



How should it do it?

A place-based policy exploiting local potential



A place-based and transformative policy, with future-oriented investments sensitive to the unique strengths, challenges and needs of regions

- A policy that drives regional and local transformation
- Promotes innovation and diversification opportunities
- Allows regions to reinvent themselves
- Enhances inter-regional links and collaboration
- Integrates cohesion with broader development goals



A policy that exploits local capabilities and potential and develops future opportunities for inclusive and sustainable growth through diversification and collaboration

A policy that builds institutions and connects



A policy that builds better institutions, putting institution and capacity building on par with investment in infrastructure and productive capital, human capital and innovation as the basic pillars to achieve development

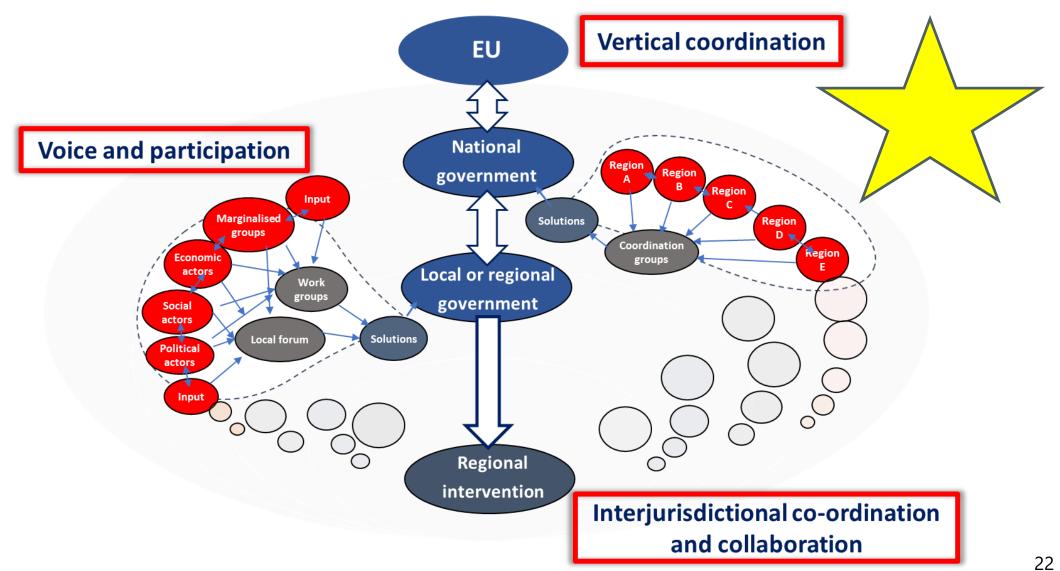
- A policy that reinforces capacity-building across the whole administrative ecosystem
- Supports stakeholder involvement and participations innovation and diversification opportunities
- Provides professional and technical assistance
- Promotes participatory approaches
- Gives voice to marginalised groups
- Creates integrated policy frameworks and conflict resolution mechanisms



A policy to harness global opportunities

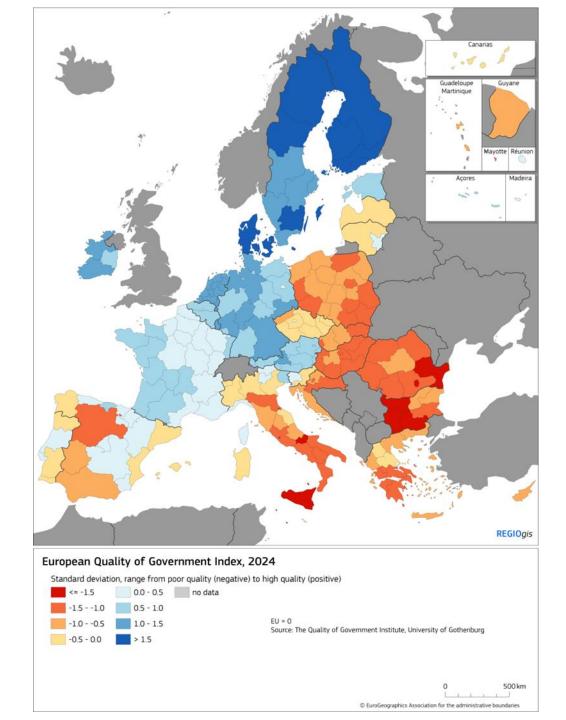
- A policy that connects local economic stakeholders to sources of knowledge and skills, tapping into a wider pool of ideas and expertise, wherever they are
- A policy that invests in creating the ecosystems that can effectively absorb and transform new knowledge into viable and sustainable economic activity

Improving governance



In a Europe with big differences in institutional quality

- Differences that undermine the effectiveness of Cohesion investments
- Dent economic activity
- And the design, implementation and returns of all other public policies

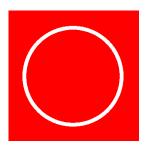


A simplified performance-based policy



A policy that becomes even more performance-based, blending this approach with its territorial dimension

A policy veering towards a territorially-sensitive performance-based model, complementing investments with reforms to achieve development goals without diverting from its foundational objectives of promoting social and economic convergence



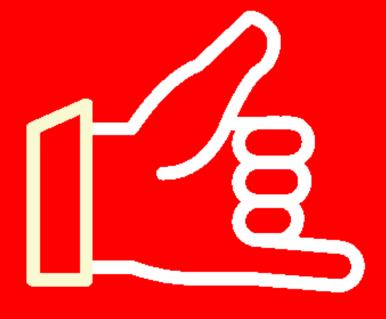
A policy that streamlines its administrative procedures, reducing paperwork, and adopts more efficient approaches to simplify processes and make them more user-friendly

 More technical support, clearer guidelines and greater hands-on assistance for applicants would make the policy more accessible



A policy that remains fundamentally concerned with its original mission of driving sustainable development and boosting competitiveness, while maintaining flexibility to address urgent challenges

4.



With whom should it work?

A policy that builds synergies



A policy that builds synergies with other EU and national initiatives to ensure that all policies deliver on their goals

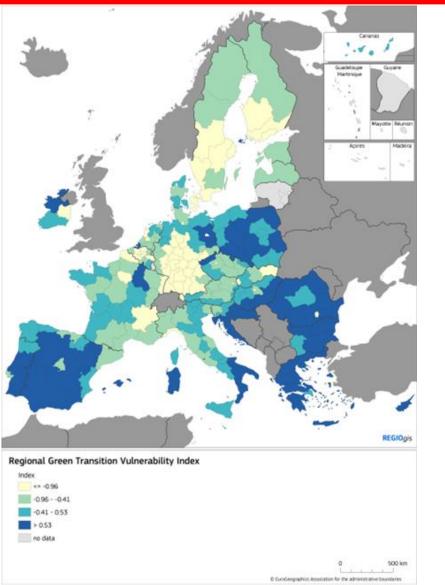
- Cohesion is far too important to be left to Cohesion Policy alone.
- There is no cohesion if the benefits of other EU and national policies concentrate in a few spaces
- But there can be no green or digital transition, nor a well-functioning Single Market,
 nor a more innovative or competitive Europe without cohesion
- Hence, Cohesion Policy and other EU initiatives, as well as national policies, are mutually dependent and need to work in concert to achieve their collective goals

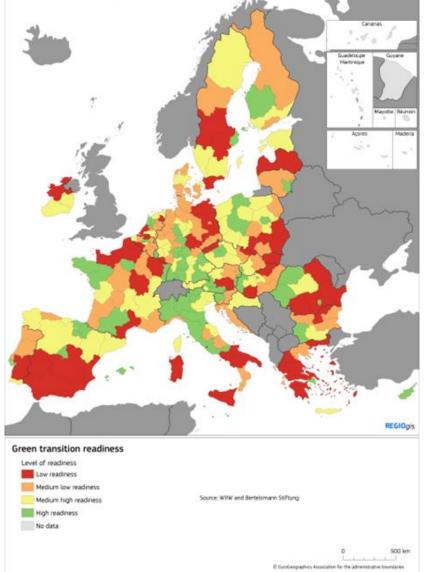


A policy with a strategic framework uniting competitiveness and cohesion and other relevant policies as part of the European Semester process

The green transition and cohesion

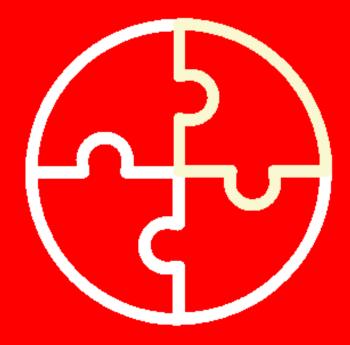
- The green transition will ultimately deliver considerable benefits
- But many EU regions are highly vulnerable to the transition itself
- Most of these regions are either less developed or already vulnerable
- A disregard for its impact on vulnerable regions could derail the green transition





5.

Enlargement



A simplified performance-based policy



Cohesion Policy was created as a mechanism to help integrate new Member States. It has been quite successful in this task



Cohesion Policy is vital to guarantee an effective integration of future Member States



But enlargement should not compromise investment in current EU regions

- Investment should be channelled to regions in Member States bordering Candidate Countries
- And to regions most severely affected by changes of European and global value chains